

Short Course Title: Good Governance in the Health Sector

DAY-1

Event: Orientation

Date: 4 July 2023, Tuesday

Time: 2:30 – 4:30PM

Time	Topic (<i>brief description</i>)	Speaker (s)
2:30 – 3:10 PM	Self-introduction (<i>Starting with JPGSPH Team Name, Job Title, Organization</i>) Virtual group photo with all participants	All participants
3:10 – 3:40 PM	Roadmap of Good Governance short course (<i>outline of course, daily attendance, daily course evaluation, draft SDIP submission end of course, follow-up, final SDIP submission, and certification, Q&A</i>)	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University
3:40-4:30 PM	SDIP Team Formation (<i>Team will be formed based on participants from same organizations and/or their common interest of preference for SDIP. Three teams are preferred to manage and give feedback more efficiently</i>)	All Participants And Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University

Program Schedule

Session Code	DAY # and TIME	Learning Outcomes	Session Contents	Teaching and Learning Methods	Resource Person
Theme-1		Overview of Governance			
Brief description		Introduces the basic principles of governance, good governance, inter-sectoral collaboration such as governance organization (GO)-non-government organization (NGO) collaboration, Public-Private collaboration. It will discuss basic concept of good governance.			
GGH-1.01	DAY-2: 5 Jul 2023 Wednesday 2:30-3:30 PM	Aim: Providing an overview of governance. Skill: Develop a general understanding of governance	Understanding Governance: <ul style="list-style-type: none"> • Basic principles of governance • Good Governance: <ul style="list-style-type: none"> ○ Responsiveness ○ Accountability ○ Transparency 	<ul style="list-style-type: none"> • Facilitator led Interactive Discussion with PPT (35min) • Rana Plaza Video (25min) • Q & A 	Dr Rizwan Khair Associate Professor South Asian Institute of Policy and Governance (SIPG), North South University, Dhaka
GGH-1.02	DAY-2: 5 Jul 2023 Wednesday 3:30-4:30 PM	Aim: Providing an overview of governance. Skill: Develop a general understanding of governance	Understanding Governance: <ul style="list-style-type: none"> • Inter-sectoral collaboration: <ul style="list-style-type: none"> ○ GO-NGO partnership ○ Public-Private collaboration 	Group work: GO-NGO Collaboration for better governance: Share your last 2years experience from COVID-19 under following pints. For instance, different govt took different initiatives to handle COVID-19. <ul style="list-style-type: none"> • GO Private sector collaboration • GO-NGO sector collaboration. 	Dr Rizwan Khair Associate Professor South Asian Institute of Policy and Governance (SIPG), North South University, Dhaka Dr Ataur Rahman (Co-facilitator for group work)
Useful links <ul style="list-style-type: none"> • Document: Governance for health in the 21st century • Video links on <ul style="list-style-type: none"> ○ Principles of Good Governance ○ The full story of the Rana Plaza Factory Disaster 					

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<ul style="list-style-type: none"> • Video links on governance: <ul style="list-style-type: none"> ○ link-1 ○ link-2 ○ link-3 ○ link-4 • Video links on <ul style="list-style-type: none"> ○ What is good governance ○ Accountability ○ Qualities of Good Governance ○ Aspects of Good Governance 					
Theme-2		Overview of Health Governance			
Brief description		Introduces the defining clinical governance, importance of clinical governance in health service delivery, current state of collaboration and coordination and citizen engagement or third-party engagement in quality control in service delivery. It also focuses on application of clinical governance framework in Bangladesh.			
GGH-2.01	DAY-3: 6 Jul 2023 Thursday 2:30-4:30 PM	Aim: Understanding the importance of governance in health sector Skills: General understanding of health governance	Health Governance <ul style="list-style-type: none"> • What is Clinical Governance • Importance of clinical governance • How can the ministry of health strengthen clinical governance framework in Bangladesh? 	<ul style="list-style-type: none"> • Interactive discussion (45min) • Participants would share their lived experiences (15min) • Group Exercise (60min) on how to search and retrieve publicly available data from DGHS Website (https://old.dghs.gov.bd/index.php/en/data) <p>Website>Data> Live Data from our Databases</p>	Dr. Ataur Rahman Director Centre for Professional Skills Development in Public Health (CPSD), BRAC James P Grant School of Public Health, BRAC University
Useful links: <ul style="list-style-type: none"> • Framework for assessing governance of the health system in developing countries: gateway to good governance • Addressing Governance Challenges and Capacities in Ministries of Health • Health Sector Governance: An Overview of the Legal and Institutional Framework in Bangladesh • DGHS Website: https://old.dghs.gov.bd/index.php/en/data for exercise 					

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Theme-3		Health Governance Standards & Practices			
Brief description		It explores collaborative governance, National Integrity Strategy (NIS), Right to Information (RTI), and Grievance Redress Strategy (GRS) in Bangladesh			
GGH-3.01	DAY-4: 9 Jul 2023 Sunday 2:30-3:30 PM	Aim: Introduction to governance tools in the context of governance Skills: Understanding basic application of transparency as a good governance tool in health governance	Tools of Governance <ul style="list-style-type: none"> Collaborative Governance The national integrity strategy (NIS), the Right to Information (RTI) Act, and grievance redressed system (GRS): Reality Checks 	<ul style="list-style-type: none"> Facilitator led interactive discussion with PPT 	Mr. Nazrul Islam Former Secretary (Coordination & Reform) Cabinet Division Government of Bangladesh (GoB)
GGH-3.02	DAY-4: 9 Jul 2023 Sunday 3:30-4:30 PM	Aim: Introduction to governance tools in the context of governance Skills: Understanding basic application of transparency as a good governance tool in health governance	Tools of Governance <ul style="list-style-type: none"> The national integrity strategy (NIS), the Right to Information (RTI) Act, and grievance redressed system (GRS): Reality Checks 	<ul style="list-style-type: none"> Case study title: Confusion in Information Disclosure to reflect on 3 tools – NIS, RTI Act and GRS Briefing on group work (10min) Breakout room: Case study will be given to the 3 groups to read (10min), discuss (15min) and presentation (25min) Session Wrap-Up & Linking with the Next Session 	Dr. Md. Morshed Alom Deputy Director Bangladesh Public Administration Training Centre (BPATC), Savar, Dhaka
References ❖ Case study (Confusion in Information Disclosure) link https://drive.google.com/file/d/1tUDkIA1jqc7PoBu3E1jFZmqdAZr9IEI/view?usp=share_link (get access once we share)					
GGH-3.03	DAY-5: 10 Jul 2023 Monday 2:30-4:30 PM	Aim: Promoting usage of accountability as good governance tool Skills: Understanding and application of accountability and	Accountability: Concepts tools and Approaches <ul style="list-style-type: none"> Definition of Accountability Type of Accountability Three different Accountability regimes 	<ul style="list-style-type: none"> Facilitator led interactive discussion with PPT Q&A 	Dr. Ataur Rahman Director Centre for Professional Skills Development in Public Health (CPSD), BRAC James P Grant

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		Promoting usage of accountability as good governance tool	<ul style="list-style-type: none"> Two critical factors in Accountability (source of agency control and degree of control over agency actions) 		School of Public Health, BRAC University
References <ul style="list-style-type: none"> ❖ WHO Accountability Framework ❖ Analysing and Assessing Accountability: A Conceptual Framework Mark Bovens 					

Short Course Title: Good Governance in the Health Sector

Theme: Health Governance – Ground Realities & Ways Forward

Discussion Topic: Improving Governance in achieving Universal Health Coverage in Bangladesh: Challenges and Opportunities

Teaching & Learning Method: Panel discussion

Day-6:

Date: 11 July 2023, TUESDAY

Time: 2:30 – 4:30PM

Session code: 3:05

Outline of panel discussion: This panel discussion is part of the fourth theme of the short course. First, the Chair will introduce the speakers and set the tone for the discussion. Then, first speaker will share his perspectives on the importance of governance in the health sector of Bangladesh. Second speaker will talk about challenges towards ensuring governance in the country. Third speaker will share his perspectives on opportunities and strategies for improving health governance in the country. Please note that the Panelists will take up questions from the participants during the discussion and respond to them later. Finally, the Chair will summarize the discussion and conclude the panel session.

Program schedule

Time	Panel topic (<i>Focused on</i>)	Speaker (s)
2:30 – 2:40 PM (10min)	Welcome by Chair (<i>Chair will introduce the topic and panelists, and moderate the session</i>)	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH), BRAC University
2:40 – 3:05 PM (25min)	Sharing perspectives on the topic (<i>importance of improving health governance in the country</i>)	Dr. Rizwan Khair Associate Professor South Asian Institute of Policy and Governance (SIPG), North South University, Dhaka, Bangladesh
3:05 – 3:30 PM (25min)	Sharing perspectives on the topic (<i>Challenges and gaps towards ensuring good governance in the country</i>)	Dr. Muhammod Abdus Sabur Public Health Specialist
3:30 – 3:55 PM (25min)	Sharing perspectives on the topic (<i>Opportunities and strategies for improving good governance in the health sector</i>)	Mr. Md. Helal Uddin Former Additional Secretary (Planning) Health Service Division, Ministry of Health and Family Welfare (MoHFW), Government of Bangladesh (GoB)
3:55 – 4:20 PM (25min)	Questions and Answer Session: Questions to respective speakers from the Chair; Questions to respective speakers from other participants	Respective speakers would respond the questions
4:20 – 4:30 PM (10min)	Summarize and Wrap-up by the Chair	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH), BRAC University

Session Code	DAY and Time	Learning Outcomes	Session Contents	Teaching and Learning	Recourse Person(s)
Theme-4: The Service Delivery Improvement Project (SDIP): A Practical Tool for Community-based Project Planning and Management					
Brief description: Under the final theme of the course, Day-7 to Day-12 will focus on useful practical tools (e.g., SWOT Analysis, PESTEL Analysis, Stakeholder Analysis, Problem Tree Analysis, Objective Tree Analysis, Risk Analysis, Vertical and Horizontal Logic of Log Frame) for designing a project related to address/improve health problems of community people. It guides participants to explore root causes of health problems through problem tree and stakeholder analysis focusing on community level health issues and finding an innovative solution to solve those problems.					
VPS-4.01	Day: 7 20 Jul 2023 THU 8:00-9:00 PM	Aim: Providing an overview of tools required for identifying and planning a SDIP appropriately & exploring them in practice. Skill: Understanding & experiencing the dynamics of different tools of situation analysis for planning a SDIP appropriately.	Formulation of SDIP: <ul style="list-style-type: none"> SWOT Analysis PESTEL Analysis 	Team Exercise (90min) Steps <ol style="list-style-type: none"> Excel template will be given to each group with two Worksheets: Example and Exercise worksheets Group member will discuss themselves. Complete PESTEL, SWOT analyses section of SDIP Submit work in excel or image form 	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University
References <ul style="list-style-type: none"> Document: BHW Strategic Plan (PESTEL, SWOT Analysis) PESTEL: Political, Economic, Social, Technological, Environmental, and Legal Video: PESTEL Analysis Video: How to use SWOT Analysis Video: Combining SWOT and PESTEL Analysis with an Example - Simplest Explanation Ever Video: What is Stakeholder Analysis World Bank logical framework document 					

Session Code	DAY and Time	Learning Outcomes	Session Contents	Teaching and Learning	Recourse Person(s)
VPS-4.02	Day: 8 23 Jul 2023 SUN 8:00-10:00 PM	<p>Aim: Providing an overview of identification and selection process of appropriate SDIP Issue/Title along with its targeted achievement</p> <p>Skill: Understanding the dynamics of identification and selection process of appropriate SDIP Issue/Title along with its targeted achievements</p>	<p>Formulation of SDIP:</p> <ul style="list-style-type: none"> Stakeholder Analysis Introducing some parts of SDIP Plan Format Identification and Selection of SDIP Issue/Title 	<p>Team Exercise (90min)</p> <p>Steps</p> <ol style="list-style-type: none"> Excel template will be given to each group with two Worksheets: Example and Exercise worksheets Group member will discuss themselves. Select SDIP Title Complete Stakeholder analysis of SDIP Submit work in excel or image form 	<p>Dr Aaur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University</p>
VPS-4.03	Day: 9 24 Jul 2023 MON 8:00-10:00 PM	<p>Aim: Providing an overview of tools required for identifying and planning a SDIP appropriately & exploring them in practice.</p> <p>Skill: Understanding & experiencing the dynamics of different tools objectives analysis and alternatives analysis for planning a SDIP appropriately.</p>	<p>Formulation of SDIP:</p> <ul style="list-style-type: none"> Problem Tree Analysis Objective Tree Analysis Risks Analysis 	<p>Team Exercise (90min)</p> <p>Steps</p> <ol style="list-style-type: none"> Excel template will be given to each group with two Worksheets: Example and Exercise worksheets Group member will discuss themselves. Complete Problem tree analysis of SDIP Complete Objective tree analysis of SDIP Complete Risk analyses of SDIP <ul style="list-style-type: none"> Submit work in excel or image form 	<p>Dr Aaur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University</p>

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References <ul style="list-style-type: none"> Document: Logical Framework of UHC monitoring tools Videos: <ul style="list-style-type: none"> Problem Tree Analysis Example of Problem Tree and Objective Tree How to develop a Logframe using problem tree and solution tree analysis Problem tree analysis Objective tree analysis How to construct logframe 					
VPS-4.04	Day: 10 25 Jul 2023 TUE 8:00-10:00 PM	Aim: Experiencing the challenges of formulating vertical logic of SDIP planning. Skill: Understanding the dynamics of vertical logic in SDIP planning.	Formulation of SDIP: <ul style="list-style-type: none"> Logical Framework Vertical Logic of a Logical Framework: <ul style="list-style-type: none"> Goal, Purpose, Outputs, Activities Risks and Assumptions 	Team Exercise (90min) Steps <ol style="list-style-type: none"> Excel template will be given to each group with two Worksheets: Example and Exercise worksheets Group members will discuss themselves. Complete Vertical logic column of Logical Framework Complete Risks and Assumptions column of Logical Framework Submit work in excel or image form 	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University
VPS-4.05	Day: 11 26 Jul 2023 WED 8:00-10:00 PM	Aim: Experiencing the challenges of formulating vertical logic of SDIP planning.	Formulation of SDIP: <ul style="list-style-type: none"> Logical Framework Horizontal Logic of a Logical Framework: <ul style="list-style-type: none"> OVI 	Team Exercise (90min) Steps <ol style="list-style-type: none"> Excel template will be given to each group with two Worksheets: Example and Exercise worksheets. 	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD)

Session Code	DAY and Time	Learning Outcomes	Session Contents	Teaching and Learning	Recourse Person(s)
		Skill: Understanding the dynamics of vertical logic in SDIP planning.	<ul style="list-style-type: none"> MOV 	<ol style="list-style-type: none"> Group member will discuss themselves. Complete Horizontal logic column of LF Submit work in excel or image form 	BRAC James P Grant School of Public Health (JPGSPH) BRAC University
References					
<ul style="list-style-type: none"> Video: Smart Goal Setting 					
VPS-4.06	Day: 12 27 Jul 2023 THU 8:00-10:00 PM	Aim: Experiencing the challenges of formulating horizontal logic of SDIP planning. Skill: Understanding the dynamics of horizontal logic in SDIP planning.	Formulation of SDIP: <ul style="list-style-type: none"> Finalization of SDIP Review of SDIP by facilitators Submission of Draft Final SDIP 	Team Exercise (110min) Steps Addressing comments on SDIP report <ol style="list-style-type: none"> Addressing facilitators' feedback if any Revising/fine tune whole SDIP by each team addressing peers' and facilitators' feedback Draft SDIP Submission/ Presentation Final draft of SDIP presentation and/or submission	Dr Ataur Rahman Director Center for Professional Skills Development in Public Health (CPSD) BRAC James P Grant School of Public Health (JPGSPH) BRAC University

If you have any questions/queries, please contact;

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